

# Marin County, Today and Tomorrow

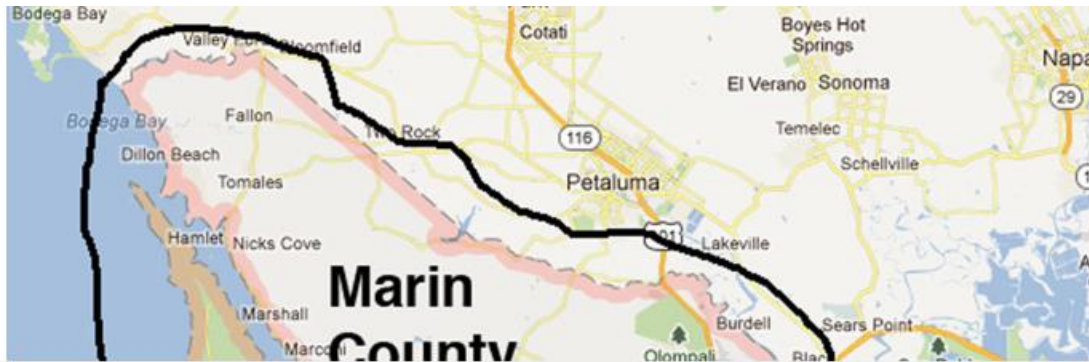


December 5, 2024

Photo Credit: Jeff Wong



Office of the County Executive  
3501 Civic Center Drive, Suite 325  
San Rafael, CA 94903  
[www.marincounty.gov](http://www.marincounty.gov)



# What is Local Government?

How Local Government works in Marin County



# Federal vs. State vs. Local law

| Federal  | State  | Local  |
|--|--|--|
| <ul style="list-style-type: none"><li>● Immigration law</li><li>● Bankruptcy law</li><li>● Social Security laws</li><li>● Anti-discrimination and civil rights</li><li>● Patent and copyright</li><li>● Federal criminal laws such as laws against tax fraud and the counterfeiting of money</li></ul> | <ul style="list-style-type: none"><li>● Criminal</li><li>● Divorce and family</li><li>● Welfare</li><li>● Wills and inheritances</li><li>● Real estate</li><li>● Business contracts</li><li>● Personal injuries</li><li>● Workers compensation</li></ul> | <ul style="list-style-type: none"><li>● Rent laws</li><li>● Zoning (who can put what &amp; where)</li><li>● Building codes</li><li>● Safety (traffic, health and sanitation)</li></ul> |



# Example: Minimum wage

|                  |  |                                 |
|------------------|--|---------------------------------|
| <b>Federal</b>   | Sets <b>national</b> minimum wage  | <b>\$7.25</b> (per hour)        |
| <b>State</b>     | Sets <b>statewide</b> minimum wage.  | <b>\$16.00</b> (California)     |
| <b>County</b>    | Sets minimum <b>living wage</b> for county contractors and subcontractors for municipal services.  | <b>\$18.00</b> (Marin)          |
| <b>City/Town</b> | Sets <b>local</b> minimum wage for <b>jurisdiction only</b> . E.g. Town of Novato only has authority to set minimum wage within Novato's borders | <b>\$16.04-\$16.86</b> (Novato) |



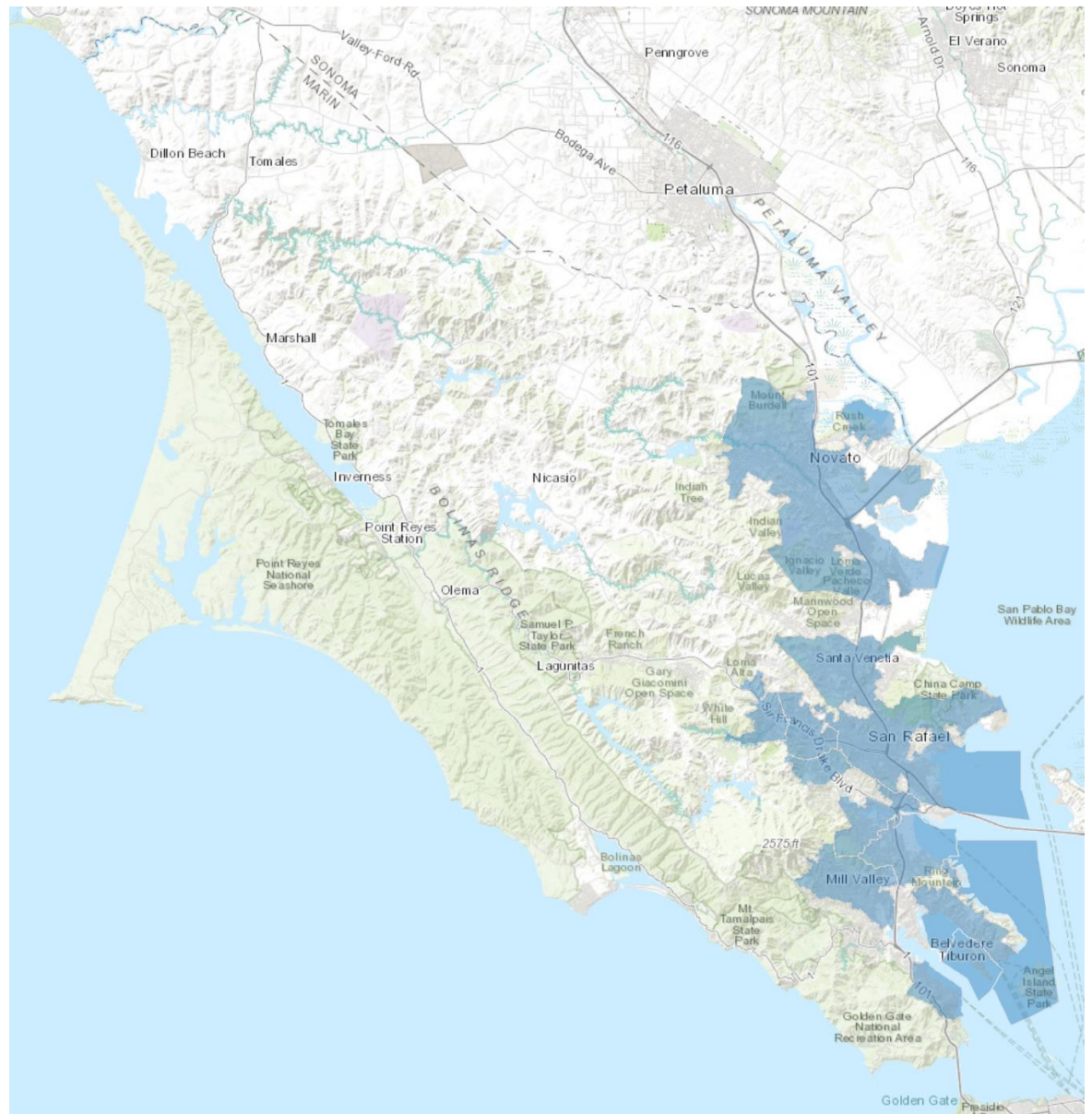
# Incorporated Marin County

(dark blue area)

2024 Pop. - % of Total Pop.

66,170 – 26%

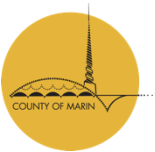
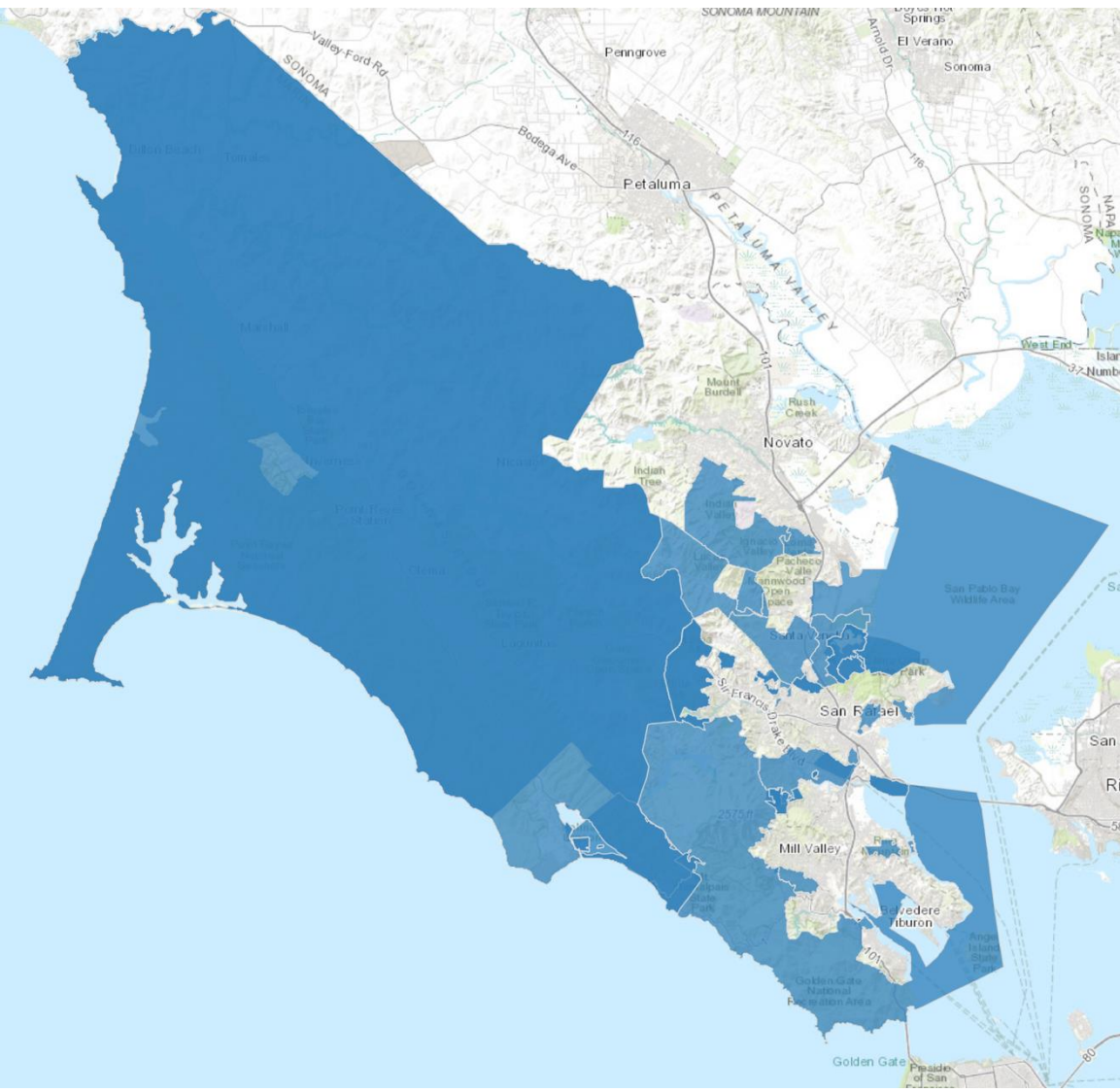
- City of San Rafael
- Town of Corte Madera
- Town of Fairfax
- Town of Belvedere
- City of Novato
- Town of Tiburon
- Town of Ross
- City of Mill Valley
- City of Larkspur
- City of Sausalito
- Town of San Anselmo

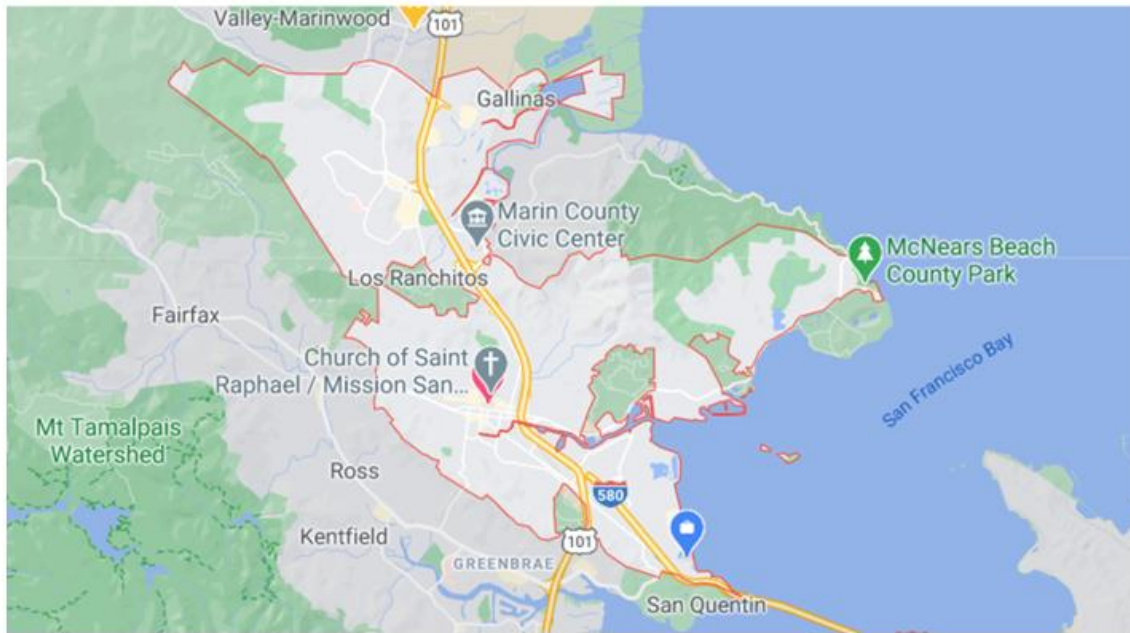


Office of the County Executive  
Marin Coalition Presentation  
December 5, 2024

# Unincorporated Marin County (dark blue area)

- Marin City
- Kentfield
- Strawberry
- Lucas Valley-Marino
- Santa Venetia
- Tamalpais-Homestead Valley
- Black Point-Green Point
- Bolinas
- Tomales
- Inverness
- Woodacre
- Muir Beach
- Nicasio
- San Geronimo
- Stinson Beach
- Pt. Reyes Station
- Lagunitas-Forest Knolls
- Dillon Beach
- Marshall
- Woodville





|                      | <b>Jurisdiction</b>       | <b>Street Address City</b> | <b>Law Enforcement</b> | <b>Roads maintained by</b> | <b>Fire/Paramedic Services</b> | <b>Building/Planning Permits issued by</b>  |
|----------------------|---------------------------|----------------------------|------------------------|----------------------------|--------------------------------|---|
| Inside the red line  | <b>City of San Rafael</b> | San Rafael                 | San Rafael Police      | San Rafael Public Works    | San Rafael Fire Department     | San Rafael Community Development Department |
| Outside the red line | <b>County of Marin</b>    | San Rafael                 | Marin County Sheriff   | County Public Works        | Marin County Fire Department   | County Community Development Agency         |



# Jurisdictions provide public services within their borders

Why does the pavement on Sir Francis Drake Blvd change from nice, to not nice, to nice, and to not nice again as I drive from **Larkspur** → **Greenbrae/Kentfield** → **Ross** → **San Anselmo** → **Fairfax**?



**The responsibility for maintenance/paving of Sir Francis Drake Blvd changes for each jurisdiction you drive through.**



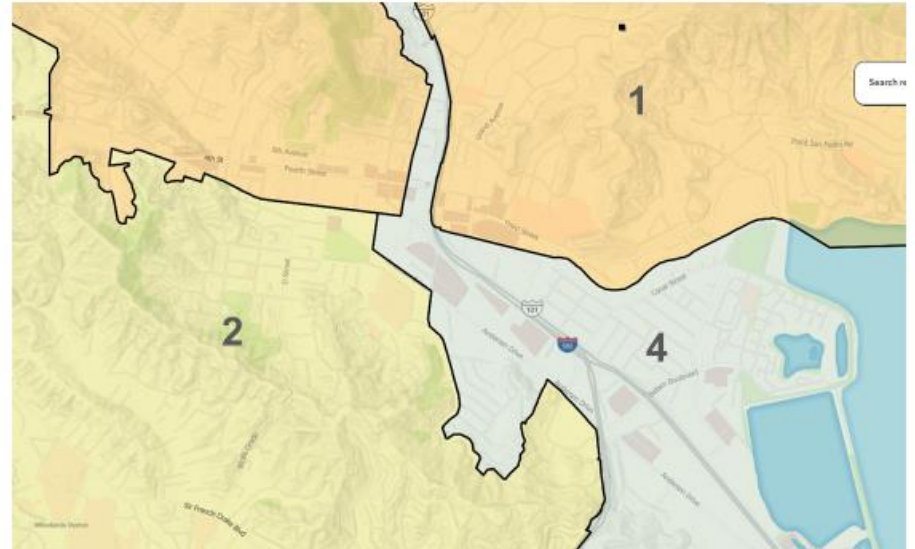


# **Three** County Supervisorial Districts overlap with City of San Rafael Jurisdiction

Central and Northern San Rafael, Pt. San Pedro Peninsula = **District 1**  
(*Supervisor Mary Sackett*)

Canal = **District 4** (*Supervisor Dennis Rodoni*)

Gerstle Park, Bret Harte = **District 2**  
(*Supervisor Katie Rice*)



# Counties provide **municipal** services to unincorporated areas only and **countywide** services to the entire County

| “Municipal” services  | “Countywide” services  |
|---|--|
| <ul style="list-style-type: none"><li>● Sheriff</li><li>● Planning and Development</li><li>● Fire Department</li><li>● Library</li><li>● Parks</li><li>● Public Works</li></ul> | <ul style="list-style-type: none"><li>● County Executive</li><li>● Health and Human Services</li><li>● District Attorney</li><li>● Public Defender</li><li>● Probation</li><li>● Jail</li><li>● Coroner</li><li>● Assessor Recorder</li><li>● County Clerk</li><li>● Elections</li><li>● Weights and Measures</li><li>● Child Support Services</li></ul> |



Legend

Base Maps

Parks and Public Land

- Boat launch
- Community park
- Federal Park
- Government Facility
- Mini-park
- Multi-use pathway (paved)
- Neighborhood park
- Open space
- Parkette
- Path
- Private Lease
- Regional park
- School playground
- State Park
- Watershed
- undefined

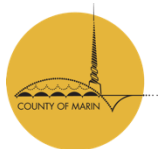
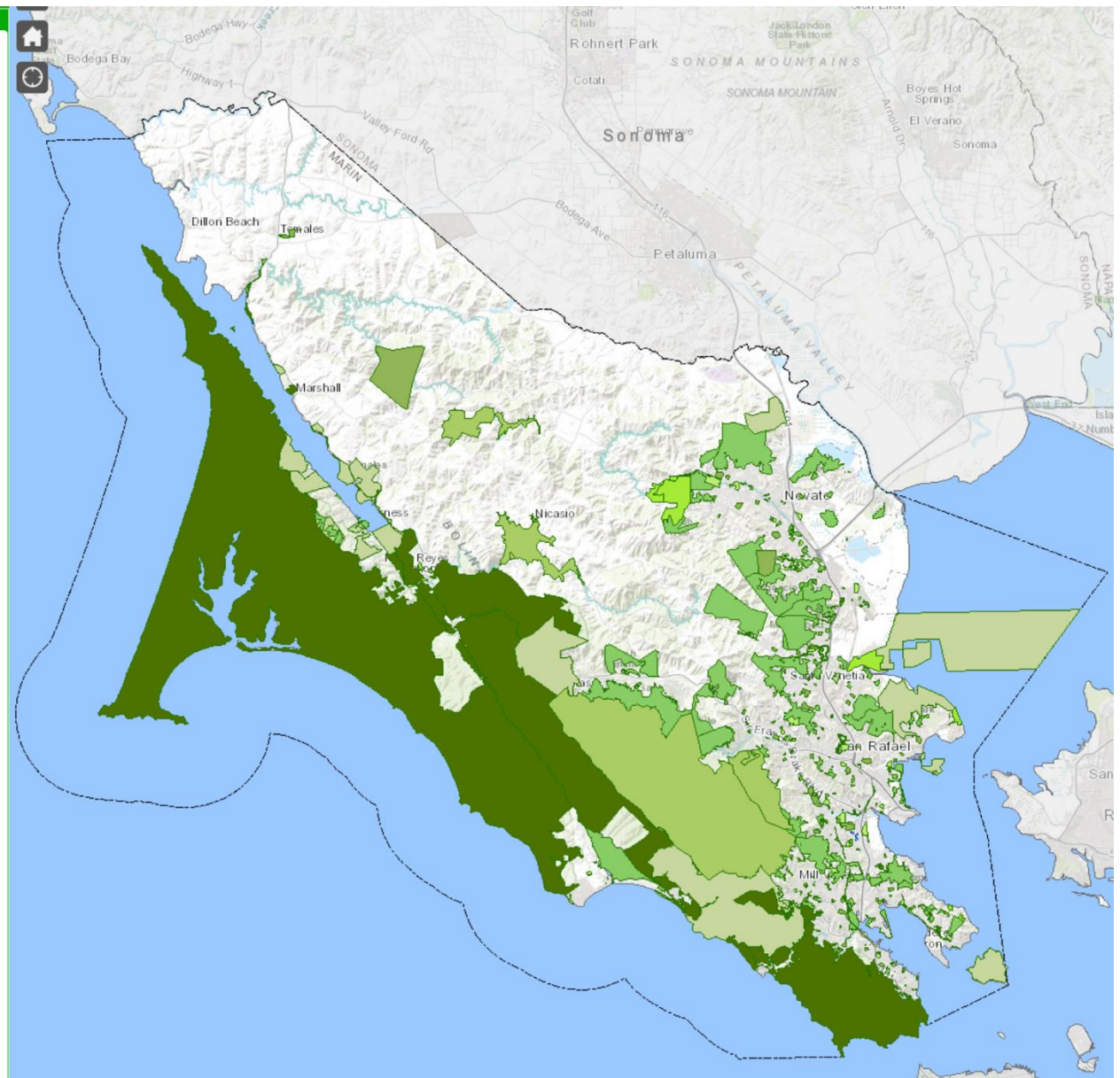
Marin County Legal Boundary

Other Bay Area County

- Alameda; Contra Costa; Napa; San Francisco; San Mateo; Santa Clara; Solano; Sonoma

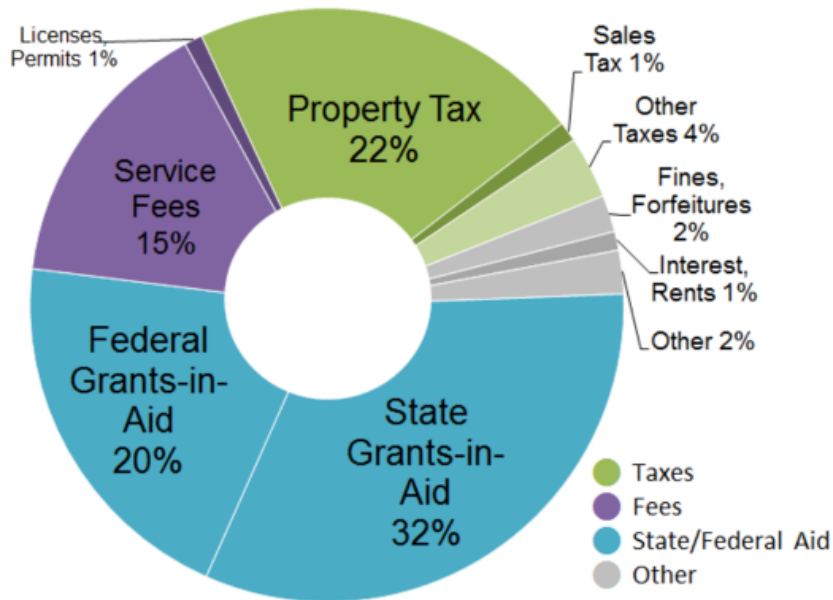
Ocean and Bay

- 



# Typical County funding

## California County Revenues



Source: ILG

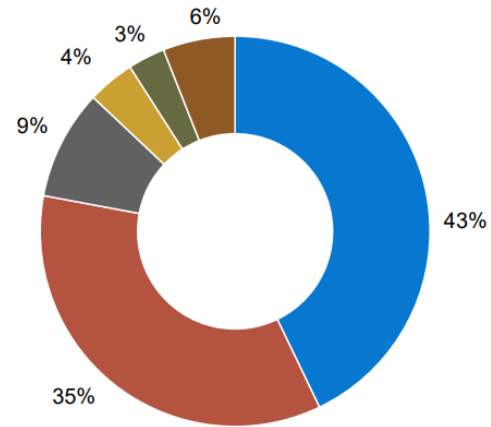
- Property tax
- State, federal funding (mandated health and social services)
- Service fees (fees charged for permits, services to other agencies, etc.)



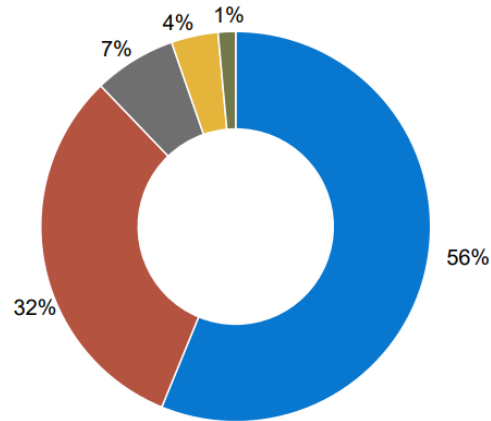
## Revenues and Expenditures by Type

ALL FUNDS

| Revenues  |                      |     |
|---|----------------------|-----|
| <span style="color: blue;">■</span> Taxes                       | \$346,584,010        | 43% |
| <span style="color: brown;">■</span> Intergovernmental          | \$285,122,014        | 35% |
| <span style="color: gray;">■</span> Service Charges             | \$75,042,734         | 9%  |
| <span style="color: yellow;">■</span> Miscellaneous             | \$31,981,316         | 4%  |
| <span style="color: olive;">■</span> Licenses, Permits and Fees | \$25,252,789         | 3%  |
| <span style="color: brown;">■</span> Use of Fund Balance        | \$51,002,735         | 6%  |
| <b>Total Revenues</b>   | <b>\$814,985,598</b> |     |

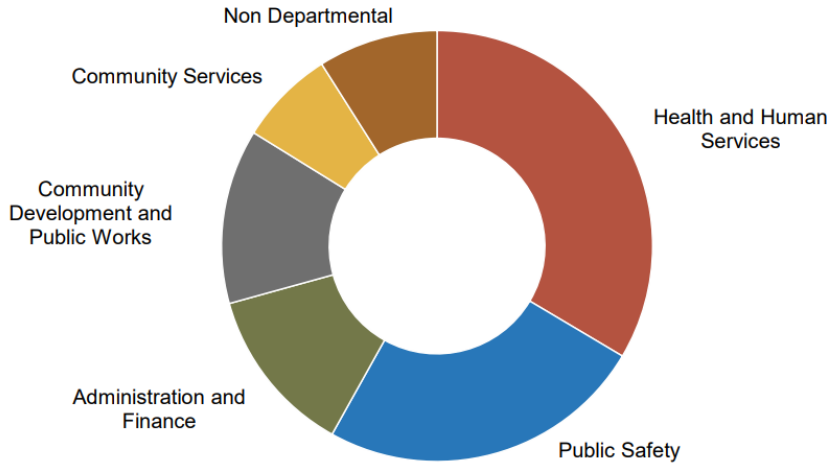


| Expenditures  |                      |     |
|---|----------------------|-----|
| <span style="color: blue;">■</span> Salaries and Benefits       | \$457,423,118        | 56% |
| <span style="color: brown;">■</span> Services and Supplies      | \$259,602,164        | 32% |
| <span style="color: gray;">■</span> Support of Clients          | \$56,006,201         | 7%  |
| <span style="color: yellow;">■</span> Interdepartmental Charges | \$29,967,613         | 4%  |
| <span style="color: olive;">■</span> Capital Assets             | \$11,986,502         | 1%  |
| <b>Total Expenditures</b>                                       | <b>\$814,985,598</b> |     |



## Expenditures by Service Area

ALL FUNDS



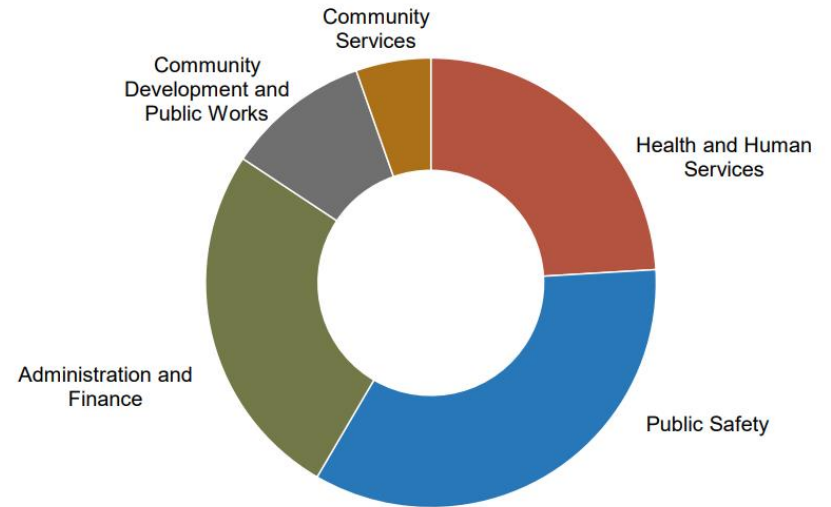
FY 2024-26

Total All Funds Expenditure Budget \$815 Million

| Expenditures                           |                      |     |
|--|----------------------|-----|
| Health and Human Services              | \$274,222,346        | 34% |
| Public Safety                          | \$196,057,282        | 24% |
| Administration and Finance             | \$103,011,897        | 13% |
| Community Development and Public Works | \$105,351,798        | 13% |
| Community Services                     | \$58,144,065         | 7%  |
| Non Departmental                       | \$78,198,210         | 10% |
| <b>Total</b>                           | <b>\$814,985,598</b> |     |

## Net County Cost by Service Area

GENERAL FUND



FY 2024-26

Total Net County Cost \$274 Million

| Net County Cost                        |                      |     |
|--|----------------------|-----|
| Health and Human Services              | \$68,904,627         | 25% |
| Public Safety                          | \$96,656,445         | 35% |
| Administration and Finance             | \$73,914,740         | 27% |
| Community Development and Public Works | \$26,514,568         | 10% |
| Community Services                     | \$8,394,743          | 3%  |
| <b>Total</b>                           | <b>\$274,385,122</b> |     |



# Types of taxes that fund Local Government

## Property tax

**Basic property taxes:** (“Regressive” tax) A % based on the assessed property value (Per Prop 13: **frozen in time from the year property was purchased**, only increases max. 2% per year and up to a max. amount based on the total value)

**Parcel taxes:** (“Flat” tax) One \$ amount applied the same to all properties

## Sales tax:

8.25% in Marin. Applied to every purchase (“use” tax)

8.50% in Novato

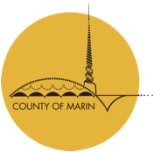
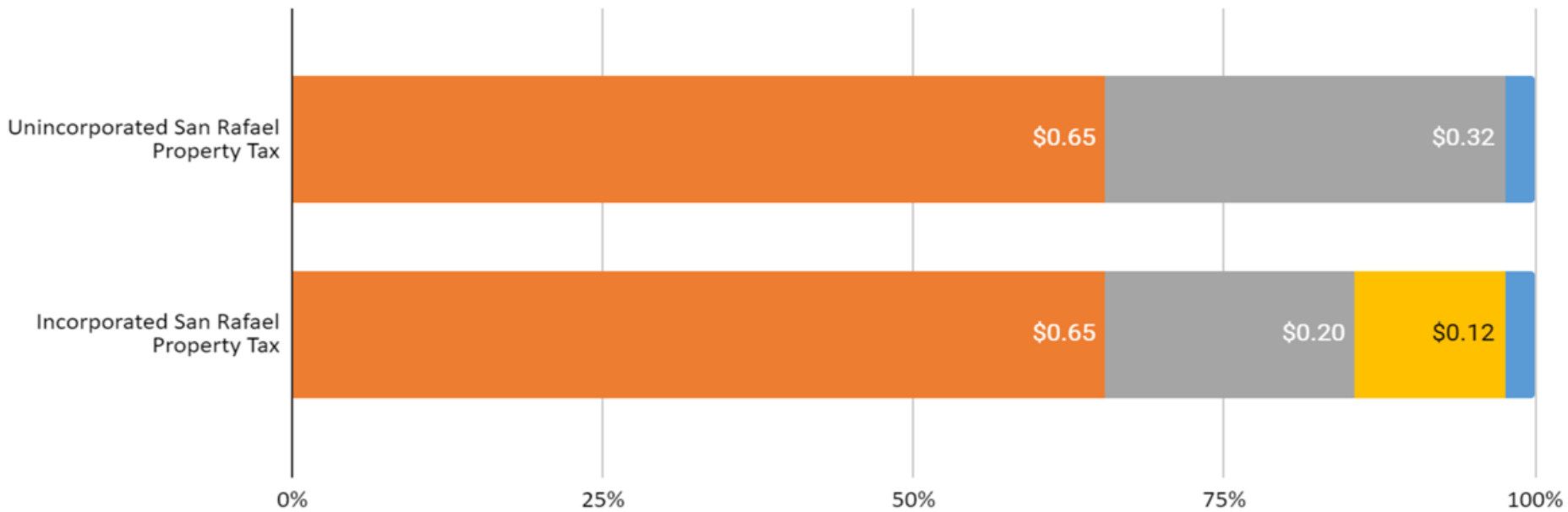
9.00% in Corte Madera & Fairfax

9.25% in Larkspur, San Anselmo, San Rafael, & Sausalito



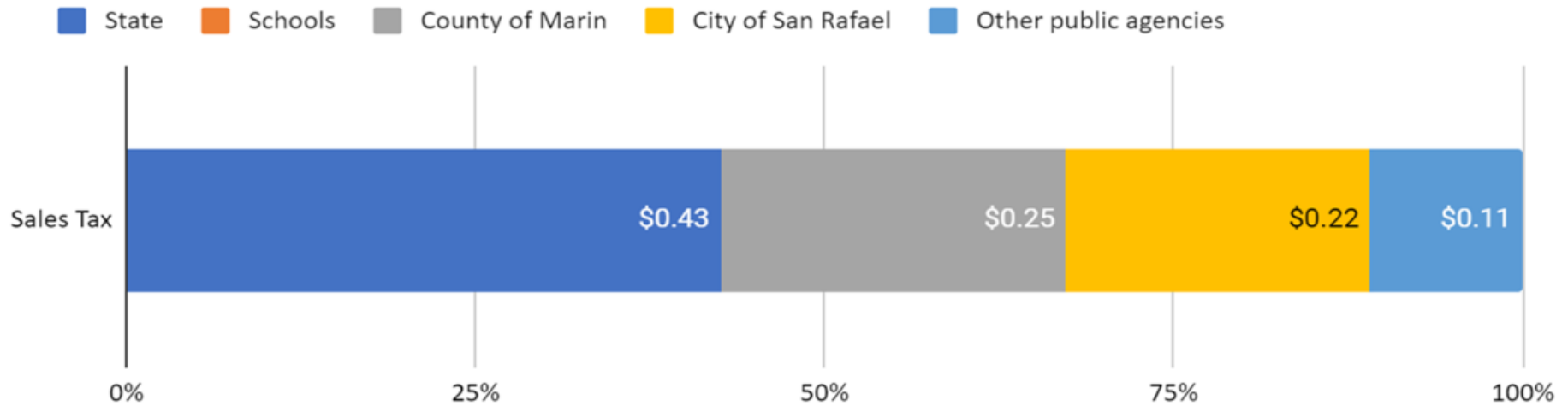
# Where does \$1.00 of property tax go?

State Schools County of Marin City of San Rafael Other public agencies

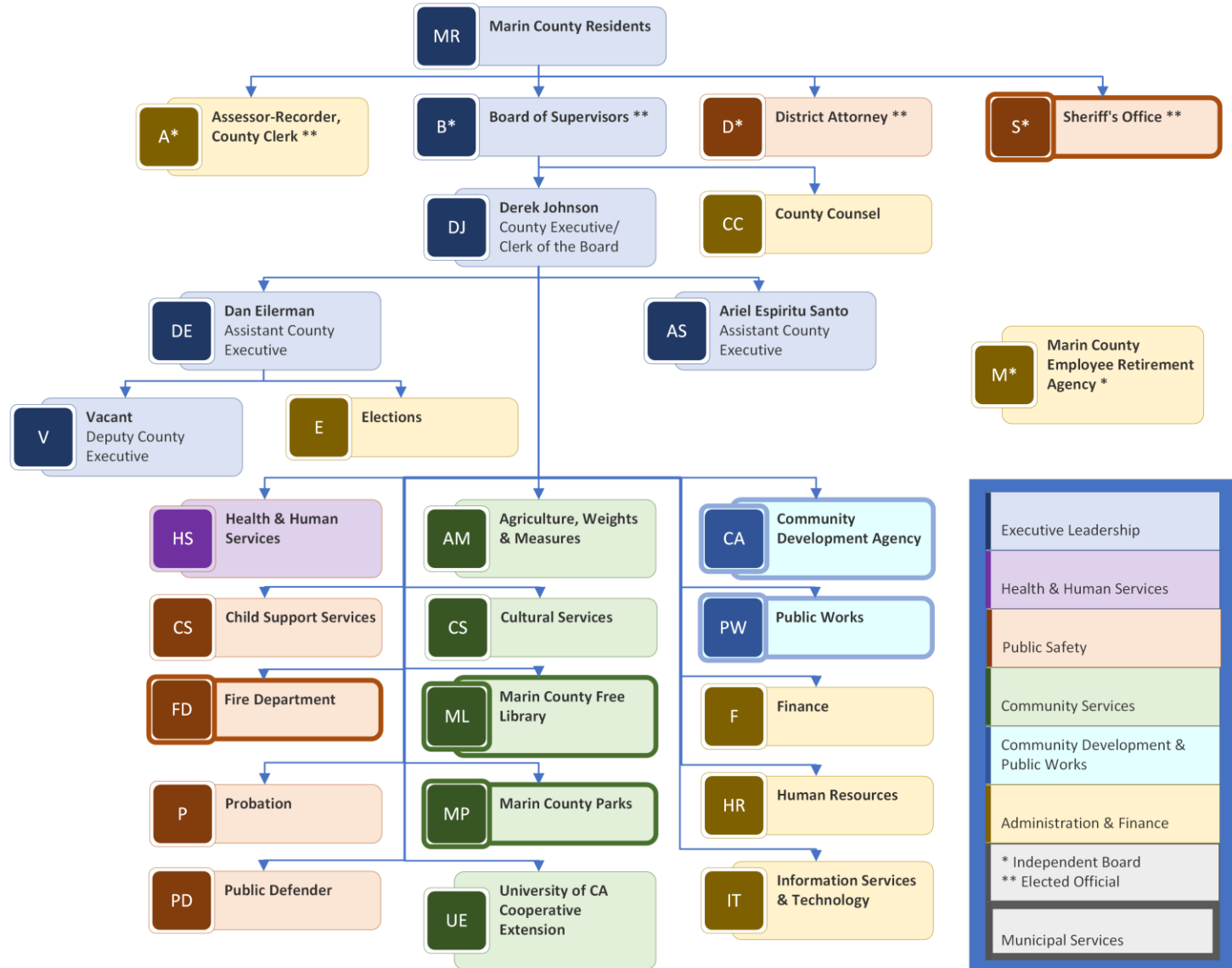




# Where does \$1.00 of sales tax go?



# Marin County Executive's Office - Organizational Chart by Department



# County of Marin Government



Mary Sackett  
DISTRICT 1



Katie Rice  
DISTRICT 2



Brian Colbert  
DISTRICT 3



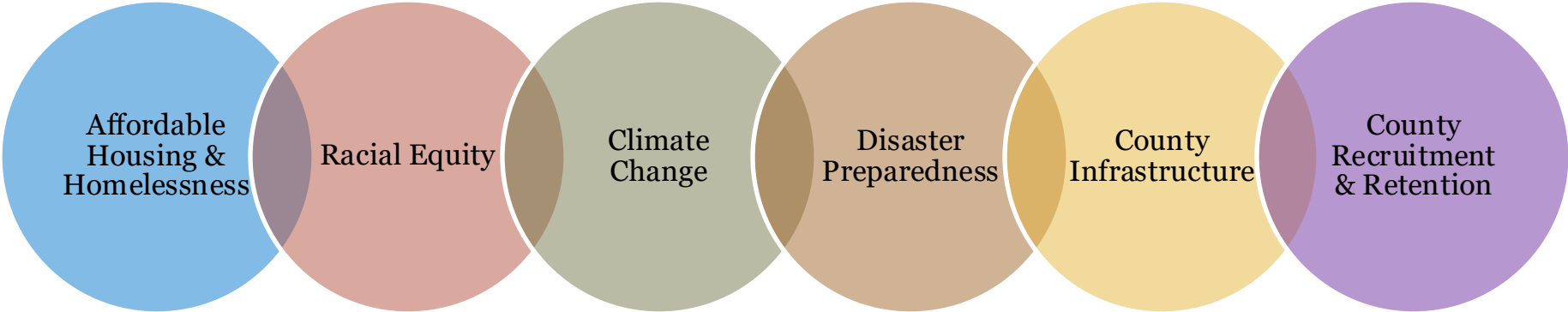
Dennis Rodoni  
DISTRICT 4

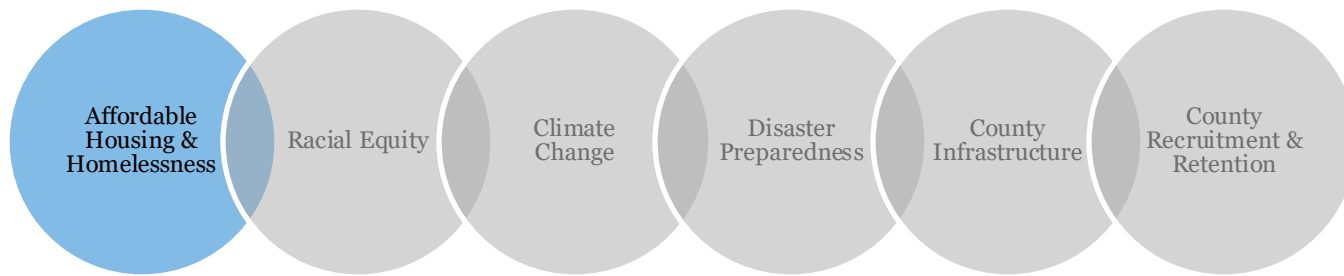


Eric Lucan  
DISTRICT 5



# Board of Supervisors Priorities

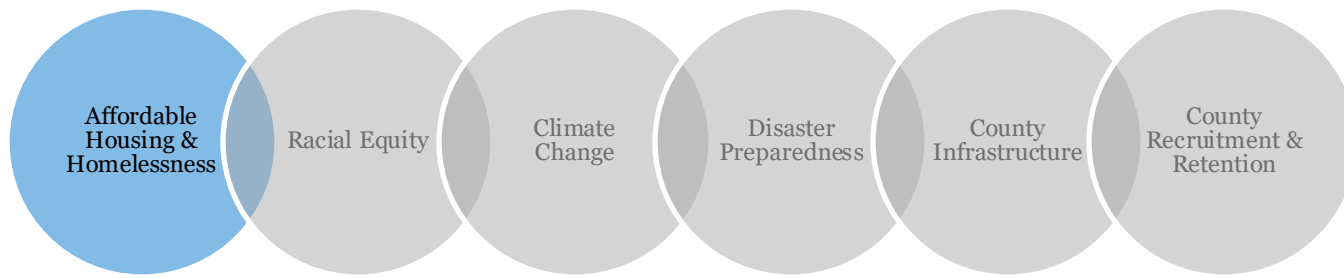




## Affordable Housing:

- Emergency Rental Assistance
- Tenant Protections
- Preservation of Existing Affordable House Stock
- Development of New Affordable and Workforce Housing
- 2015-2022:
  - Committed \$49M+ toward affordable house initiatives
  - Added 1400+ affordable housing units
- June 2023 Marin County's Housing Element accepted by State
  - Plan to add 3500+ new affordable housing units in unincorporated areas
- Rehabilitation of Golden Gate Village in collaboration with MHA
- Oak Hill Housing Development

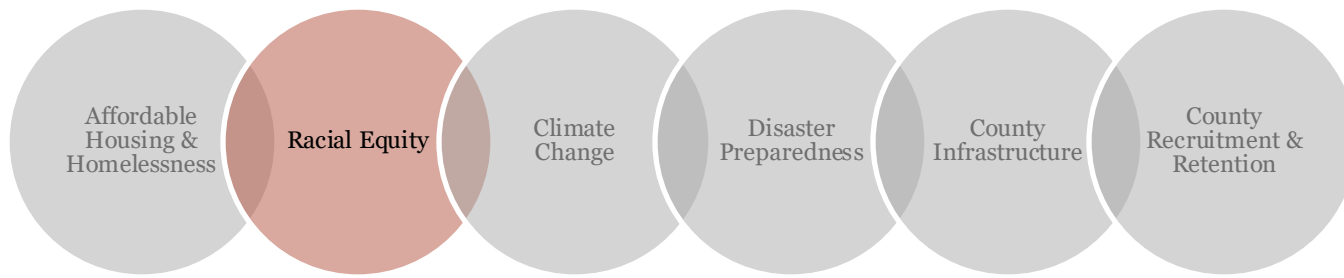




## Homelessness:

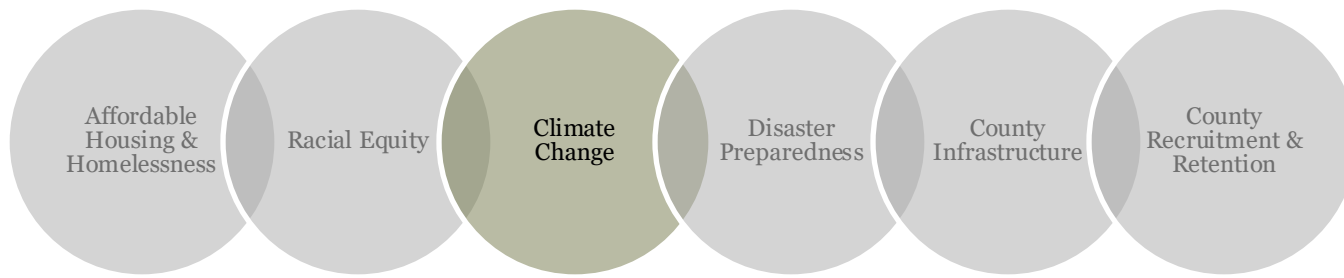
- BOS approved “Housing First” policy in 2017
- 2017-2022:
  - 1900+ people connected to housing
  - 2300+ unique clients served by shelter system
  - 800 chronically homeless, 100+ veterans and 205 families placed in permanent housing
- 2 new Project Homekey facilities – 90 housing units





- Disparities are greatest when measured by race in Marin County
- Race Equity Action Plan (REAP)
  - Economic Opportunities
  - Housing
  - Mental Health
- \$2.5M Participatory Budgeting
  - 3600 community members voted
  - 24 projects funded
- Race Equity Budget Tool (REBT)
  - Assessing Budget Decisions for benefits/burdens on communities of color & low-income communities
  - Allocating resources to communities with the greatest need to advance equitable outcomes
  - Ensuring programs, projects, plans and investments reduce disparities by County's most marginalized community members

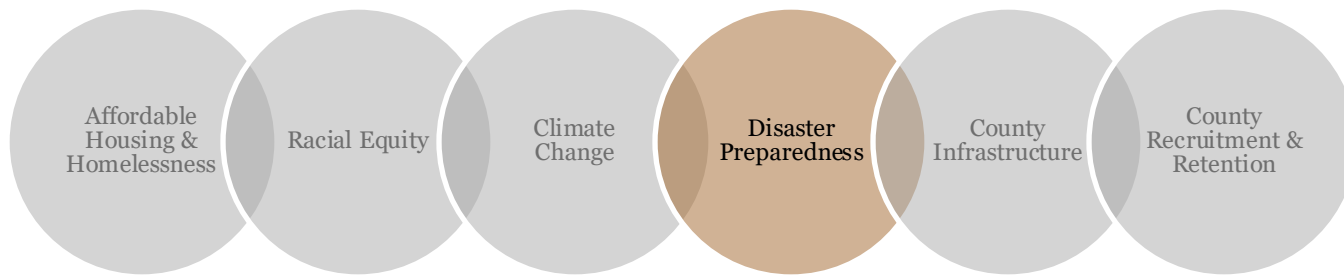




- Sea Level Rise
- Wetlands Restoration
- Disparities are greatest when measured by race in Marin County

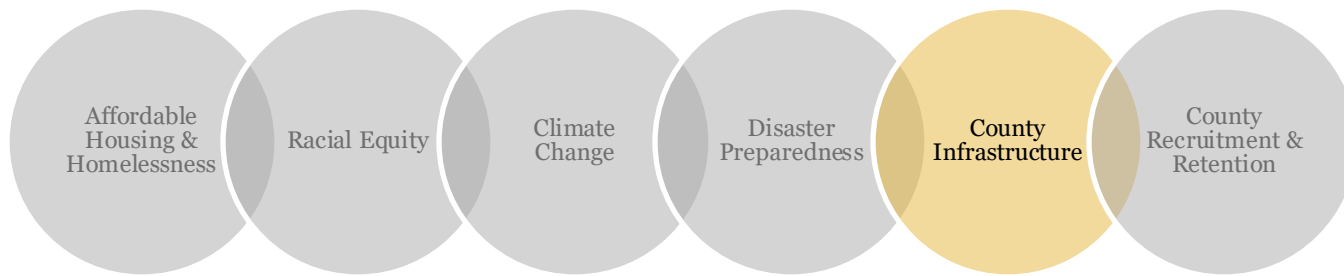






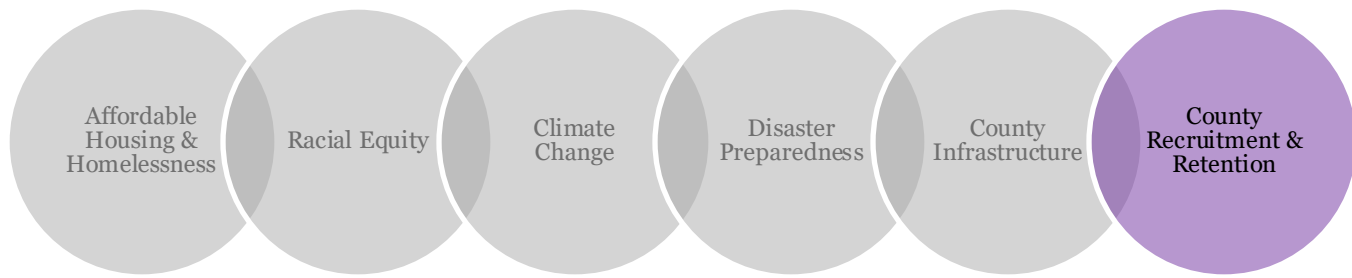
- New Fire Dispatch Program move from Sheriff to Department of Fire oversight
- Built a State-of-the-Art Emergency Command Center
- Community Resiliency Teams
  - North Marin
  - Southern Marin
  - West Marin
  - San Rafael Canal
  - Pilot – San Anselmo-Ross





- \$200M+ in deferred maintenance
- \$30M for Marin Center and Civic Center Improvements
  - Marin Center campus undergoing most significant renovations since original construction in 1960s
  - Seismic Retrofitting Veteran’s Memorial Auditorium
  - Redesign and repaving parking lot – **Complete**
  - Farmer’s Market returned
- Fairfax-Bolinas Road Resiliency Project
- West Marin Collector Road Seal Projects
- Marin City Flood Reduction Projects
- Progress in Pavement Condition Index (PCI)





- The County cannot provide critical services without an engaged, trained and resourced workforce
- Reduced vacancy rate to 11%



# County Department Organizational Studies (2025)

- The County is committed to improving service delivery and operational efficiency across its departments
- Department Organizational and Operational Assessment
  - Marin Housing Authority
  - Community Development Agency
  - Public Works Department
- RFP for evaluation of departmental structure, people and culture and service delivery; Provide actionable recommendations to:
  - Enhance efficiency and effectiveness in alignment with Board priorities and benchmark and best practice standards
  - Effectively use our limited resources to address competing needs and emerging priorities
  - Deliver equitable services and address historical or systemic underlying inequities
  - Develop framework for assessment of other County departments



# Boards and Commissions

## OPPORTUNITIES TO SERVE YOUR COMMUNITY

- Current Vacancies:
  - Child Care Commission
  - Civic Center Conservancy
  - Commission on Aging
  - Disaster and Citizens Corps Council
  - Financial Audit Advisory Committee
  - Health Council of Marin
  - In-Home Supportive Services Governing Board
  - Law Library Board of Trustees
  - Library Commission
  - Marin Countywide Successor Agency Oversight Board
  - Women's Commission



Thank You



December 5, 2024

Photo Credit: Jeff Wong



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